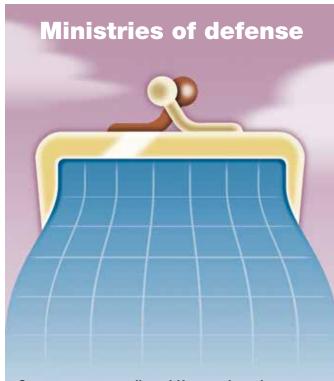
Defense by the numbers



Government spending shifts south and east

5.4%

Annual decline in US defense investment,¹ 2010–15

10.4%

Estimated annual growth in defense investment outside Europe and the United States, 2010–15

8.3%

Increase in Africa's military spending in 2013; Africa is the world's fastest-growing region, with spending reaching \$44.9 billion in 2013

31%

Rise in the Russian military budget from 2008 to 2013, when it totaled \$68.2 billion

Personnel and readiness



New emphasis on reserve forces and tiered training

19.6%

Planned reduction of troops in UK Army's Regular Forces by 2017; Reserve Forces to be increased by 60%

8.2%

Planned decrease in US Army's active "end strength" from FY 2015 to FY 2019, dropping from 490,000 to 450,000

13

Number of combat squadrons stood down in the US Air Force in FY 2013

20

US and coalition units affected by the canceled Red Flag training exercises in FY 2013

185%

Increase in number of participants from 2012 to 2014 in Operation Unified Vision, the North Atlantic Treaty Organization's joint intelligence, surveillance, and reconnaissance exercise

19

US Army brigade-level training exercises in FY 2015, up from 9 in FY 2013

Source: Aviation Week; BBC; Breaking Defense; companies' annual reports; Defense Daily; Defense News; Defense Tech; earnings calls; investor presentations; Military1; The Military Balance 2014, International Institute for Strategic Studies, 2014, iiss.org; national defense budget estimates, US Department of Defense; publications from ministries of defense; rt.com; spacex.com; Stockholm International Peace Research Institute; Teal Group; UK Ministry of Defence annual report and accounts; UK National Audit Office; US Department of the Army; US Department of Defense Comptroller

¹Investment defined as procurement and research, development, test, and evaluation spending. Growth figures are nominal.

Defense industry

Eyeing global markets, staying profitable

\$50 billion

Decline in revenues of defense contractors from US Department of Defense, 2010–15

\$28 billion

Rise in revenues of defense contractors from all other defense departments and ministries, 2010–15

60.3%

Defense-related sales as portion of all sales for 20 largest defense companies in 2013, up from 44.3% in 2000

32.6%

Total returns for shareholders of leading defense companies, 2012–14, compared with 23.9% for all S&P 500 companies

2.3%

Amount of sales leading US defense companies spent on independent R&D in 2013, down from 3.3% in 1999



Disruptive technologies emerge

50%

Increase in resolution of commercial images allowed by the United States in 2014—from 0.5m images to 0.25m images

4

Number of years required for US Army to record its second million flight hours for unmanned systems; it took 20 years to reach the first million

\$5.1 billion

FY 2015 US presidential budget request for cyberspace operations budget, up from \$4.7 billion in FY 2014

98%

Increase in number of permits for commercial unmanned aerial operations granted by US Federal Aviation Administration, 2009–13